

The Director of Central Intelligence  
Washington, D.C. 20505

National Intelligence Council

29 March 1984

Mr. Ken deGraffenreid  
National Security Council  
The White House  
Washington, D.C.

Dear Ken:

Many thanks for coming [redacted] and talking to us about the use of estimates at the National Security Council. I especially appreciate your taking the time to pursue this whole notion with your colleagues in the NSC and to prepare yourself so carefully.

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As I mentioned, it seems to me that the remarks the three of you made deserve a wider audience than just the National Intelligence Officers. If you can do so without a significant investment of time, I would be grateful if you would send me a copy of your prepared remarks so that I might insert them under your names as part of a single article in The Studies of Intelligence, perhaps for this coming winter. I would write simply an introductory paragraph and then reprint the remarks exactly as I was given them. Please give it some thought and if it is convenient, send them over when you get a chance. It is an important message for all of us.

Again, thanks [redacted]

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Sincerely,



Robert M. Gates  
Chairman

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DDI/RMGates [redacted]

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